MINUTES OF THE MEETING OF THE CABINET HELD ON WEDNESDAY, 17 SEPTEMBER 2014

COUNCILLORS

PRESENT

Doug Taylor (Leader of the Council), Achilleas Georgiou (Deputy Leader), Chris Bond (Cabinet Member for Environment & Community Safety), Yasemin Brett (Cabinet Member for Community Organisations), Donald McGowan (Cabinet Member for Health & Adult Social Care), Ayfer Orhan (Cabinet Member for Education, Children's Services & Protection), Ahmet Oykener (Cabinet Member for Housing & Estate Regeneration), Alan Sitkin (Cabinet Member for Economic Development) and Andrew Stafford (Cabinet Member for Finance)

Associate Cabinet Members (Non Executive and Non-Voting): Bambos Charalambous and George Savva MBE

ABSENT

Rohini Simbodyal (Cabinet Member for Culture, Sport, Youth & Public Health)

OFFICERS:

Rob Leak (Chief Executive), Ian Davis (Director of Regeneration & Environment), Andrew Fraser (Director of Schools & Children's Services), Ray James (Director of Health, Housing and Adult Social Care), Asmat Hussain (Assistant Director Legal), James Rolfe (Director of Finance, Resources and Customer Services), Paul Davey (Assistant Director - Council Homes), Bob Griffiths (Assistant Director - Planning, Highways & Transportation) and Paul Walker (Assistant Director - Regeneration, Planning & Programme Management)

Also Attending:

Councillors Ertan Hurer, Joanne Laban and Terence Neville OBE.

1

APOLOGIES FOR ABSENCE

An apology for absence was received from Councillor Simbodyal.

2 DECLARATION OF INTERESTS

Councillor Achilleas Georgiou (Deputy Leader) declared a Disclosable pecuniary interest in respect of Report No. 55 – Enfield 2017 Transformation (Minute No.12 below refers) due to the employment of a family member by one of the Council's partner organisations on the Transformation Programme.

Councillor Georgiou withdrew from the meeting for the duration of this item and took no part in the discussion or decision made.

3 URGENT ITEMS

NOTED that the reports listed on the agenda had been circulated in accordance with the requirements of the Council's Constitution and the Local Authorities (Executive Arrangements) (Access to Information and Meetings) (England) Regulations 2012, with the following exception:

Report No.55 – Enfield 2017 Transformation (Minute No.12 below refers).

These requirements state that agendas and reports should be circulated at least 5 clear working days in advance of meetings.

AGREED that the above report be considered at the Cabinet meeting.

4 DEPUTATIONS

There were no deputations to be received at this meeting.

5 ITEMS TO BE REFERRED TO THE COUNCIL

AGREED that the following item be referred to the Council:

1. Report No.51 – Community Infrastructure Levy

6 REVENUE MONITORING REPORT 2014/15: JULY 2014

Councillor Andrew Stafford (Cabinet Member for Finance) introduced the report of the Director of Finance, Resources and Customer Services (No.49) setting out the Council's revenue budget monitoring position based on information to the end of July 2014.

- 1. The current £2.3m overspend revenue outturn projection, based on the summary of departmental and corporate projected outturns and variances outlined in Table 2 of the report.
- 2. The key variances identified related to pressure on demand led services in both Finance, Resources and Customer Services (as detailed in section 5.3 of the report) and Children's Services. In the case of Children's Services this pressure had (as detailed in section 5.5 of the report) resulted from a significant increase in the number of interventions

involving young people, often with complex needs. This was also a trend being reflected nationally.

- 3. The ongoing management action being undertaken to address the pressures identified and ensure the necessary control measures were established to balance in-year spend and the final outturn.
- 4. The need identified for the Government to recognise and respond to the increasing demand being experienced both locally and nationally on, Children Services and to ensure that sufficient funding was made available to assist in managing these pressures.

Alternative Options Considered: Not applicable to this report.

DECISION: Cabinet agreed:

- 1. To note the £2.3m overspend revenue outturn projection.
- 2. That departments reporting pressures should formulate and implement action plans to ensure that they remain within budget in 2014/15.
- 3. The use of £0.5m of the £1.0m central contingency to fund expenditure on the No Recourse to Public Funds Children's Service as detailed in paragraph 6.2 of the report.

Reason: To ensure that Members were aware of the projected budgetary position for the Authority, including all major budget pressures and underspends which had contributed to the present monthly position and that were likely to affect the final outturn.

(Key decision – reference number 3946)

7 CAPITAL PROGRAMME MONITOR FIRST QUARTER JUNE 2014: BUDGET YEAR 2014-15

Councillor Andrew Stafford (Cabinet Member for Finance) introduced the report of the Director of Finance, Resources and Customer Services (No.50) informing Members of the current position up to the end of June 2014 regarding the Council's Capital Programme (2014-18).

- 1. The additions and updated expenditure profile to the 2014/15 Capital Programme, as detailed in Section 4 (Tables 1 and 2) of the report.
- 2. The ambitious nature of the Capital Programme and key projects programmed for 2014/15, as detailed in section 4 of the report.
- 3. The assurance provided by External Audit in relation to the Council's Capital Treasury Management and Prudential Indicators.

- 4. The progress updates provided in relation to the following specific schemes on the Capital Programme:
 - Park Avenue Resource Centre (Mental Health & Wellbeing Centre)
 - Forty Hall Park Landscape Project;
 - Meridian Water Boulevard;
 - Broomfield House Restoration;
 - Palmers Green Library
 - Joint Service Centre Hertford Road;
- 5. The ongoing progress in delivery of Phase I and II of the School Expansion Programme, which members felt represented a significant achievement not only in terms of funding but also development activity.

Alternative Options Considered: None stated.

DECISION: Cabinet agreed

- 1. The additions to the General Fund Capital Programme totalling £2,753k in 2014/15 and HRA Programme totalling £2,215k (Table 1 to be primarily funded from grants, contributions and earmarked resources) and noted that this would not materially increase capital financing costs.
- 2. The updated four year programme including proposed reductions subject to indicative estimates included in later years (as detailed in Section 5 of the report).

Reason: To inform Members of the current position up to the end of June 2014. **(Key decision – reference number 3954)**

8 COMMUNITY INFRASTRUCTURE LEVY

Councillor Alan Sitkin (Cabinet Member for Economic Development) introduced the report of the Director of Regeneration and Environment (No.51) summarising the work undertaken to date towards the introduction of a Community Infrastructure Levy (CIL) for Enfield.

- The work undertaken towards the development and introduction of a Community Infrastructure Levy (CIL) for Enfield, as detailed in section 3 of the report.
- 2. The CIL introduced a tariff based approach towards the raising of funds for new infrastructure developments and once adopted would largely replace contributions from Section 106 Agreements for this purpose associated with specific planning consents.

- 3. The CIL tarriff rates recommended for inclusion within the Draft Charging Schedule, as detailed in section 4 of the report. The proposed rates had been subject to consultation as part of a Preliminary Draft Charging Schedule and also subject to a detailed viability assessment which had been used to inform the levy rates in the Draft Charging Schedule. Details of the consultation response had been set out in Appendix 2 of the report. The proposed rates would be in addition to the Mayoral CIL and had been set at different levels for development depending on location across the borough. The different rates had been designed to reflect the variation in land values and development viability across the borough.
- 4. The concern expressed by Councillor Orhan at the lack of provision within the legislation establishing the CIL to set a levy for commercial uses such as hot food takeways and betting shops in sensitive locations across the borough. The planning powers available to control such uses were noted, as detailed in sections 4.5 4.11 of the report, but it was felt that the Government needed to take urgent action to remove this restriction in relation to the CIL Regulations.
- 5. The following comments highlighted by Councillor Hurer, on behalf of the Opposition Group, who had requested to speak on this item at the meeting:
 - a. whilst supportive of the approach towards introducing a variable CIL tariff applying to different areas of the borough, concerns were raised at the level at which the base rate had been set and difference between the levels being recommended in each area;
 - b. the need identified for any further consultation undertaken to include details on the recommended charging rates;
 - c. the request for details to be provided on the viability assessment referred to within section 3.7 and Appendix 4 of the report along with a comparison of the CIL charging schedules in other boroughs accompanied, where possible, with details of the average house prices in each area. In response Paul Walker (Assistant Director Regeneration, Planning and Programme Management) advised that he would be able to provide an Executive Summary and comparison of the CIL charging schedules.
- 6. The lobbying activity already undertaken by the Council, as highlighted by Councillor Bond, in support of the recommendations arising from the Portas Review, relating to the creation of a separate retail use class for betting shops.
- 7. Subject to approval by Cabinet and Council, the Draft CIL Charging Schedule would be open to a further period of consultation prior to independent examination and formal adoption in Spring 2015.

Alternative Options Considered:

- 1. The intention to prepare a CIL Charging Schedule is set out in the Council's Local Development Scheme and adopted Core Strategy. To solely continue with section 106 Agreements as the main source of developer contribution after the imposition of section 106 pooling restrictions, in April 2015, would significantly reduce the revenues that could be raised to help deliver the growth and regeneration objectives proposed in the Borough, as contained within the Local Plan
- Delaying publication of the Draft Charging Schedule. Further delay would mean that Section 106 pooling restrictions would have a significant impact on Section 106 revenue. It would also mean that the base evidence contained in the viability study to support a CIL charge would become dated and would need to be revised to support the examination of the Charging Schedule.

DECISION: Cabinet agreed

- The Enfield Community Infrastructure Levy Draft Charging Schedule for recommendation on to Council and, subject to approval, thereafter a six week consultation and submission to the Secretary of State for public examination. A copy of the Schedule was attached as Annex 1 to the report.
- 2. The Cabinet Member for Economic Development be authorised to agree the publication of the CIL Supporting Information Document to provide further guidance to applicants for planning permission on the justification and operation of Enfield's CIL.
- 3. To note the publication of the revised Infrastructure Delivery Plan (2014) following consultation.
- 4. The Director of Regeneration and Environment, in consultation with the Cabinet Member for Economic Development, agree appropriate changes to the Draft Charging Schedule and undertake any further consultation required, in the run up to and during the public examination process into the document, in response to representations received, requests form the Planning Inspector and any emerging evidence, guidance or legal advice with changes of a substantive nature being considered, where necessary, by the Local Plan Cabinet Sub-Committee.

RECOMMENDED TO COUNCIL to approve the Enfield Community Infrastructure Levy Draft Charging Schedule, for consultation and submission to the Secretary of State for public examination.

Reason: Significant investment in infrastructure is needed to support the regeneration and growth planned in the Council's Local Plan (Core Strategy). With the introduction of restrictions on the pooling of contributions collected via Section 106 agreements in April 2015, CIL will become the main source of securing developer contributions for significant infrastructure improvements.

Publication of the Draft Charging Schedule is crucial to advancing CIL and maintaining developer contributions. The proposed CIL rates have been developed with appropriate regard to planning policy and the need to ensure the continued viability of development in the borough. (**Key decision – reference number 3844**)

9 ENFIELD'S LOCAL IMPLEMENTATION PLAN (LIP) SPENDING PROPOSALS FOR 2015/16

Councillor Chris Bond (Cabinet Member for Environment and Community Safety) introduced the report of the Director of Regeneration and Environment (No.52) outlining Enfield's proposals for spending the £4.277m 2015/16 Local Implementation Plan (LIP) grant funding provided by Transport for London (TfL) to help implement the Mayor's Transport Strategy.

NOTED the consultation process undertaken to develop the Enfield LIP priorities, as detailed in section 5.2 of the report

Alternative Options Considered:

- The LIP is a statutory document arising from the GLA Act 1999 with each borough's LIP covering proposals to implement the Mayor of London Transport Strategy within their area. The LIP submission for 2015/16 is therefore constrained by the TfL allocations contained in the TfL LIP Annual Spending Submission and adequacy test required for Mayoral approval.
- 2. Enfield's LIP priorities have emerged from a well structure process of consultation.

DECISION: Cabinet agreed:

- 1. To approve the expenditure proposals for 2015/16 outlined in Tables 1 to 6 (Appendix 1 of the report) for submission to TfL and for these proposals to be implemented, subject to no alternations being made to the allocation or programmes by Transport for London.
- 2. To delegate authority to the Cabinet Member for Environment and Community Safety to make any changes necessary to the programme should there be any change to the allocation from TfL or for any other operational reason.

Reason: To seek the necessary approvals that will enable Enfield's LIP funding proposals for 2015/16 to be submitted to TfL. The submission of proposals to TfL is essential in order to obtain release of the allocated funds for expenditure in the 2015/16 financial year. **(Key decision – reference number 3969)**

CYCLE ENFIELD PROJECT - GOVERNANCE ARRANGEMENTS

Councillor Chris Bond (Cabinet Member for Environment and Community Safety) introduced the report of the Director of Regeneration and Environment (No.53) seeking approval to the governance arrangements to oversee delivery of the Cycle Enfield project.

- 1. The following amendments to the Project Governance arrangements for the Cycle Enfield project (detailed in section 5 and Appendix 1 and 2 of the report) reported by Councillor Bond at the meeting:
 - The inclusion of an independent critical friend to replace the Cabinet Member for Economic Development as a member of the Cycle Enfield Project Board; and
 - b. The inclusion of delegated authority for the Cabinet Member Environment and Community Safety, in consultation with the relevant Associate Cabinet Member, to vary the membership of the Cycle Enfield Partnership Boards.
- The appointment by the Mayor of London of the following as "Critical Friends" to provide external challenge and act as design champions for the Cycle Enfield schemes - Roger Hawkins (Hawkins Brown), Sunand Prasad (Penoyre & Prasad) and Peter Murray (New London Architecture).
- 3. The receipt of a letter from the Green Lanes Business Association in advance of the meeting, relating to the proposals within the report, which Councillor Bond confirmed he would respond to outside of the meeting.
- 4. The following comments highlighted by Councillor Laban, on behalf of the Opposition Group, who had requested to speak on this item at the meeting:
 - a. the need identified to ensure that key local retail business associations were represented on the Area Partnership Boards in addition to the Enfield Business and Retailers Association in order to utilise local knowledge.
 - b. the need to ensure that key local stakeholders were fully engaged in the consultation process and development of scheme proposals;
- 5. In response to the comments in 4. above, Councillor Taylor, supported by Councillor Orhan, highlighted the flexibility already built into the governance structure to enable the inclusion of other key stakeholders as and when they were identified. Whilst keen to consult and engage with stakeholders it was important to note that no final guarantee could

be provided as to how any views expressed would be reflected within final scheme proposals.

Alternative Options Considered: TfL have not been prescriptive about how local governance is arranged, which could be officer led. This could, however, lead to concerns being raised as to the transparency of the process.

DECISION: Cabinet agreed to approve the governance arrangements as set out in the report, subject to the following amendments:

- the Cabinet Member for Economic Development being replaced as a member of the Cycle Enfield Project Board by an "independent critical friend"; and
- 2. Delegated authority being granted for the Cabinet Member Environment & Community Safety, in consultation with the relevant Associate Cabinet Member, to vary the membership of the Cycle Enfield Area Partnership Boards as and when required as key stakeholder groups are identified.

Reason: The Cycle Enfield project will get more people cycling in Enfield by making it safe and convenient. Good governance of the project will ensure detailed and effective consultation with business, residents and other interested parties. It will also ensure that the delivery of these schemes will provide positive community benefits across the borough. **(Key decision – reference number 3926)**

11 APPLICATION TO CHANGE THE PENALTY CHARGE NOTICE BANDING

Councillor Chris Bond (Cabinet Member for Environment and Community Safety) introduced the report of the Director of Regeneration and Environment (No.54) seeking approval of an application to increase parking and traffic Penalty charge Notice (PCN) bands from band B to A.

- 1. The aim behind seeking to increase the PCN charging band as an effective deterrent in terms of reducing the level of parking contraventions and ensuring increased compliance with parking restrictions across the borough, with associated safety implications.
- 2. The impact of similar increases in PCN charging bands in other London Boroughs, which had resulted in a reduction in the number of PCNs being issued, as detailed in section 5 of the report.
- 3. The potential impact of the proposal in terms of reducing the level of PCN revenue receipts, should any increase in charges result in a reduction in the number of PCNs being issued.

- 4. The following comments highlighted by Councillor Neville, on behalf of the Opposition Group, who had requested to speak on the item at the meeting:
 - a. concern was expressed at the comparison statistics included within the report as a basis for the proposal, given they only dated back to 2010-11 and covered a period when car use was recognised as being more limited due to the economic recession. It was felt a further breakdown was also required in relation to the split between PCNs issued in Resident Parking zones and Pay & Display areas.
 - b. the need to recognise the statutory requirements in relation to the setting of parking charges, which required enforcement authorities to adopt the lowest charge level consistent with a high level of public acceptability and compliance.
 - c. the need to recognise the potential impact on residents of the borough and ensure that attention was focussed on the enforcement of parking contraventions on double yellow lines, for which use of a higher charge was supported.
- 5. The assurance provided by the Director of Regeneration & Environment on the level of enforcement activity in relation to double yellow lines and in terms of the approach towards the issuing of PCNs which had resulted in the borough consistently having one of the best records in defending appeals against PCNs.

Alternative Options Considered: Continue with the current levels of enforcement and penalty values, in the hope that compliance will improve.

DECISION: Cabinet agreed:

- 1. That the Council apply to London Councils' Traffic Enforcement Committee to increase parking and traffic Penalty Charge Notice bands from band B to band A.
- 2. To note that in the event the application was successful, a further report would be forthcoming to recommend the implementation of the higher band.

Reason:

- London Councils Traffic Enforcement Committee determines the parking enforcement band enforceable in the London Borough of Enfield dependant on the demand of parking in the area. The higher level of penalty may, subject to a successful application being made to London Councils apply to contraventions enforced in the borough.
- The failure to address the current issue of non-compliance will only result in even greater pressure on the road network, including residential streets in the very near future.

The impact of the introduction of higher band charges in both the London Borough of Waltham Forest & Haringey, which had resulted in a reduction in the number of PCNs issued. (**Key decision – reference number 3970**)

12 ENFIELD 2017 TRANSFORMATION

Councillor Andrew Stafford (Cabinet Member for Finance) introduced the report of the Chief Executive and Director of Finance, Resources & Customer Services (No.55) setting out progress on development and delivery of the Enfield 2017 Transformation Programme.

NOTED

1. The following amendment to the report, reported by Councillor Stafford at the meeting:

Section 1 - Executive Summary – amend paragraph 3 to read:

"The Council's vision is "to make Enfield a better place to live and work, delivering fairness for all, growth and sustainability and strong communities." Enfield 2017 contributes to the achievement of this vision by developing new ways of working that will enable the Council to deliver sustainable, efficient, cost effective, local services that are available when needed."

2. The progress achieved to date, in terms of the development and delivery of Enfield 2017, as detailed within the report.

Alternative Options Considered: The alternative is to deliver our services as is, with inevitable change driven by the annual "salami slicing" exercise. Such an approach would not enable the Council to function more effectively, and would not cater for the changing Enfield community. The Council would be less well prepared for the future and would, over time, suffer a greater impact through funding cuts than if the Enfield 2017 transformation were undertaken.

DECISION: Cabinet agreed:

- 1. The Enfield 2017 delivery strategy for the Council.
- 2. To note the potential benefits both for local people and the Council in implementing the programme.
- 3. To further work by officers to finalise commercial proposals to deliver the programme.
- 4. To direct the Chief Executive and Director of Finance, Resources and Customer Services to report back to Cabinet in October with specific proposals for implementation.

5. To note the use of funding from the transformation reserve, created by Cabinet on 23 July 14, to enable completion of essential preparatory and design work to underpin and deliver the Enfield 2017 Strategy.

Reason: The rapidly changing technological innovations in the communities the Council services need to be considered and factored into our overall future direction, against a backdrop of increasing customer demand and expectations, and reducing funding from central government. The proposed changes are designed to improve the overall performance of the Council and enable a far better customer experience.

(Key decision - reference number 3979)

Councillor Georgiou declared a Disclosable Pecuniary Interest in this matter and withdrew from the meeting for the duration of the item.

13 SMALL HOUSING SITES: FIVE YEAR PROGRAMME

Councillor Ahmet Oykener (Cabinet Member for Housing and Estate Regeneration) introduced the report of the Director of Health, Housing and Adult Social Care and Director of Finance, Resources and Customer Services (No.56) seeking approval to bring forward an additional development and initiate Phase 2 of the programme.

NOTED

- 1. That Report No.57 also referred as detailed in Minute No.20 below.
- 2. The progress made in delivery of Phase 1 of the Small Housing Sites programme, including establishment of an innovative funding model and Council owned subsidiary company or Special Purpose Vehicle for new build housing with works now progressing on site.
- 3. The innovative nature of the Council's housing development and estate renewal programme, which had been recognised and generated interest nationally.
- 4. The opportunity identified to include an additional site under Phase 1 of the programme involving the former Ordnance Public House & Kettering Hall site.
- 5. The approach being developed to initiate Phase 2 of the Small Housing Sites project and develop a rolling programme, as detailed within the report.

Alternative Options Considered:

1. Land at Former Ordnance Public House & Kettering Hall: do nothing or place in Phase 2 of Small Housing Site Programme.

- 2. Small Housing Sites Phase 2: do nothing or dispose of sites without design/planning.
- 3. Small Housing Sites Rolling Programme: do nothing

DECISION: Cabinet agreed;

- 1. To authorise the inclusion of the former Ordnance Public House & Kettering Hall site as part of the Small Housing Site (Phase 1) project and delegate authority to the Director of Health, Housing & Adult Social Care, the Director of Finance, Resources & Customer Services and the Cabinet Member for Housing & Estate Regeneration and the Cabinet Member for Finance, to authorise the development strategy.
- 2. To authorise the initiation of the Small Housing Sites (Phase 2) project, in accordance with the contents of the report.
- 3. To note that a Cabinet report would follow in 2015 with a detailed options appraisal for the Small Housing Sites (Phase 2) project with a recommended development strategy and associated budgetary requirements.
- 4. To note the intention for the Development & Estate Renewal Team to undertake pre-design work on additional sites to enable further phases of the Small Housing Sites programme to be brought forward.
- 5. To note the approach to consultation in paragraphs 3.14 and 3.23 3.26 of the report.

Reason: There are considerable economic, social and environmental incentives for comprehensively redeveloping the Ordnance Public House & Kettering Hall site and progressing Phase 2 and a rolling programme for the Small Housing Sites project, (as detailed in section 5 of the report). **(Key decision – reference number 3920)**

14 ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE

There were no issues arising from the Overview and Scrutiny Committee for consideration at this meeting.

15 CABINET AGENDA PLANNING - FUTURE ITEMS

NOTED the provisional list of items scheduled for future Cabinet meetings.

16 MINUTES

AGREED that the minutes of the previous meeting of the Cabinet held on 12 August 2014 be confirmed and signed by the Chairman as a correct record.

17 ENFIELD STRATEGIC PARTNERSHIP UPDATE

NOTED that there were no written updates to be received at this meeting.

18 DATE OF NEXT MEETING

NOTED that the next meeting of the Cabinet was scheduled to take place on Wednesday 22 October 2014 at 8.15pm.

19 EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED in accordance with Section 100A(4) of the Local Government Act 1972 to exclude the press and public from the meeting for the item of business listed on part 2 of the agenda on the grounds that it involves the likely disclosure of confidential information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).

20 SMALL HOUSING SITES: FIVE YEAR PROGRAMME

Councillor Ahmet Oykener (Cabinet Member for Housing and Estate Regeneration) introduced the report of the Director of Health, Housing and Adult Social Care and Director of Finance, Resources and Customer Services (No.57) providing further detail on proposals to develop the Small Housing Sites programme.

NOTED

- 1. That Report No.57 also referred, as detailed in Minute No.13 above.
- 2. The details of potential sites identified to date, for consideration under Phase 2 of the Small Housing Sites programme.

Alternative Options Considered: As detailed in Report No.56, Minute No.13 above refers.

DECISION: Cabinet agreed to authorise:

1. A project budget for architects to prepare plans for the Ordnance Road development site for the amount stated in paragraph 3.3 and to note the competitive process undertaken in order to select architects for the Ordnance Road development opportunity.

- 2. The budget for an architect led team to progress design work in consultation with stakeholders for Small Housing Sites (Phase 2) as explained in paragraphs 3.23 to 3.26 of the report.
- 3. The procurement of quantity surveying and valuation advice for Small Housing Sites (Phase 2) to undertake an options appraisal as detailed in paragraphs 3.27 to 3.32 of the report.
- 4. The expenditure for consultants to identify sites for the future phases of the Small Housing Sites "Rolling Programme", as set out in the budget in paragraph 3.35 of the report.

Reason: As detailed in Report No.56, Minute No.13 above refers. **(Key decision – reference number 3920)**